# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

## FORM 8-K

## CURRENT REPORT <br> Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): April 6, 2005

| Commission File Number | Registrant, State of Incorporation Address and Telephone Number | I.R.S. <br> Employer Identification No. |
| :---: | :---: | :---: |
| 333-42427 | J. CREW GROUP, INC. <br> (Incorporated in New York) <br> 770 Broadway New York, New York 10003 <br> Telephone: (212) 209-2500 | 22-2894486 |
| 333-107211 | J. CREW INTERMEDIATE LLC <br> (Formed in Delaware) <br> 770 Broadway <br> New York, New York 10003 <br> Telephone: (212) 209-2500 | N/A |
| 333-42423 | J. CREW OPERATING CORP. <br> (Incorporated in Delaware) <br> 770 Broadway <br> New York, New York 10003 <br> Telephone: (212) 209-2500 | 22-3540930 |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrants under any of the following provisions (see General Instruction A.2. below):
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02. Results of Operations and Financial Condition.

On April 6, 2005, J.Crew Group, Inc. issued a press release announcing the Company’s preliminary financial results for the fourth quarter and full fiscal year ended January 29, 2005. The Company is furnishing a copy of the press release hereto as Exhibit 99.1.

Item 9.01. Financial Statements and Exhibits.
(c) $\quad 99.1 \quad$ Press Release issued by J.Crew Group, Inc. on April 6, 2005.

The information in this Current Report is being furnished and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended ("Exchange Act"), nor shall such information be deemed incorporated by reference into any filing under the Act, or the Exchange Act, except as expressly stated by specific reference in such filing.

Pursuant to the requirements of the Securities Exchange Act of 1934, each Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.
J. CREW GROUP, INC.
J. CREW OPERATING CORP.
J. CREW INTERMEDIATE LLC

By: /s/ Amanda J. Bokman
Name: Amanda J. Bokman
Title: Executive Vice President and Chief Financial Officer

# J.CREW GROUP REPORTS PRELIMINARY FOURTH QUARTER AND FISCAL YEAR FINANCIAL RESULTS; ANNOUNCES FOURTH QUARTER OPERATING INCOME OF \$20MM COMPARED TO \$1MM IN 2003 

NEW YORK (April 6, 2005) - J.Crew Group, Inc. today announced its preliminary financial results for the fourth quarter and fiscal year ended January 29, 2005.

Millard Drexler, Chairman and CEO, said, "We are pleased with both our fourth quarter and full year results. Our obsessive focus on quality, style and design along with endless attention to our customers' needs, is reflected in J.Crew's performance."

## Fourth Quarter Results

Consolidated revenues for the thirteen weeks ended January 29, 2005 were $\$ 264$ million, an increase of $26 \%$ from the same period last year. Retail sales (including Factory) for the quarter increased to $\$ 183$ million from $\$ 154$ million last year with comparable store sales up $17 \%$. Revenues of the Direct business (Internet and catalog) increased by $47 \%$ to $\$ 72$ million from $\$ 49$ million last year.

Gross margin for the fourth quarter of 2004 was $39 \%$, comparable to last year.
Selling, general and administrative expenses during the quarter were $\$ 82$ million, or $31 \%$ of revenues, compared to $\$ 80$ million, or $38 \%$ of revenues in the prior year. The decrease as a percentage of revenues was driven primarily by operating leverage due to the significant increase in comparable store sales.

Operating income increased to \$20 million, an increase of \$19 million over the corresponding period in fiscal 2003.
During the fourth quarter, the Company redeemed \$319 million of its long-term debt consisting of \$150 million of 10 3/8\% Senior Subordinated Notes due 2007 and $\$ 169$ million of
$16 \%$ Senior Discount Contingent Principal Notes due 2008. Funds used for the redemption consisted of $\$ 275$ million in new term loans borrowed by the Company and internally available funds. The new term loans were subsequently converted into equivalent 9 3/4\% Senior Subordinated Notes due in 2014. These transactions will reduce annual interest expense by $\$ 16$ million in 2005. As a result of these transactions, the Company recognized a loss of $\$ 50$ million resulting from early redemption fees, and the write-off of unamortized debt issuance discount and related fees.

Net loss for the fourth quarter was $\$ 52$ million (including the $\$ 50$ million loss from the debt refinancing) compared to a loss of $\$ 20$ million last year. Adjusted for the loss on debt refinancing, the fourth quarter net loss would have been $\$ 2$ million, an $\$ 18$ million decrease in the loss over the fourth quarter last year.

## Full Year Results

For the full year, consolidated revenues increased $17 \%$ to $\$ 804$ million from $\$ 690$ million last year. Retail sales increased to $\$ 580$ million from $\$ 487$ million, primarily as a result of a comparable store sales increase of $16 \%$. Revenues of the Direct business increased by $14 \%$ to $\$ 198$ million in fiscal 2004.

Gross margin for the fiscal year increased to $40 \%$ from $36 \%$ last year due to improvements resulting from higher full price sell-through. Last year's gross margin was negatively impacted by the liquidation of obsolete inventories.

Selling, general and administrative expenses during the year were $\$ 287$ million, or $36 \%$ of revenues, compared to $\$ 281$ million, or $41 \%$ of revenues in the prior year. The decrease as a percentage of revenues was driven primarily by operating leverage due to the significant increase in comparable store sales and a reduction in catalog selling expenses.

For the fifty-two weeks ended January 29, 2005, operating income increased by $\$ 69$ million to $\$ 38$ million compared to an operating loss of $\$ 31$ million last year.

Net loss for 2004 was $\$ 100$ million compared to a loss of $\$ 50$ million last year. However, fiscal 2004 included a loss from debt refinancing of $\$ 50$ million, while 2003 included a gain on exchange of debt of $\$ 41$ million. Adjusted for these financing transactions, the net loss in 2004 would have been $\$ 50$ million, compared to a net loss of $\$ 91$ million last year.

## Accounting for Lease Transactions

As previously reported, the Company will classify proceeds from landlord construction allowances as operating activities in its consolidated statement of cash flows in fiscal 2004 and will restate its prior year cash flow statements to reclassify such allowances from investing activities to operating activities to conform to the 2004 presentation. This change will not have any material effect on the Company's balance sheet or consolidated statement of operations.

The Company's fourth quarter investor conference call will be held today, April 6, 2005 at 11 a.m. eastern time. The event will be available through an audio webcast at www.jcrew.com (click on "Help" and "Investor Relations") and www.companyboardroom.com. A replay of the call will be archived on those websites and will also be available by telephone through April 13, 2005 at (888) 286-8010, reference \#55747681.
J. Crew Group, Inc. is a leading multi-channel retailer of women's and men's apparel, shoes and accessories. The Company operates 157 retail stores, the J. Crew catalog business, jcrew.com, and 41 factory outlet stores.

Certain statements herein are "forward-looking statements" made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Such forward-looking statements reflect the Company's current expectations or beliefs concerning future events and actual results of operations may differ materially from historical results or current expectations. Any such forward-looking statements are subject to various risks and uncertainties, including the strength of the economy, changes in the overall level of consumer spending or preferences in apparel, the performance of the Company's products within the prevailing retail environment, trade restrictions, political or financial instability in countries where the Company's goods are manufactured, postal rate increases, paper and printing costs, availability of suitable store locations at appropriate terms and other factors which are set forth in the Company's Form $10-\mathrm{K}$ and in all filings with the SEC made by the Company subsequent to the filing of the Form 10-K. The Company does not undertake to publicly update or revise its forward-looking statements, whether as a result of new information, future events or otherwise.

> (tables to follow)

|  | Thirteen weeks ended |  |  |  | Fifty-two weeks ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1/29/05 |  | 1/31/04 |  |  |  | 1/31/04 |  |
| J.Crew Group, Inc. | (unaudited) |  | (\$in millions) ${ }^{\text {(unaudited) }}$ |  |  |  |  |  |
| Revenues (a) | \$ | 264 | \$ | 210 | \$ | 804 | \$ | 690 |
| Cost of sales, including buying and occupancy (a) |  | 162 |  | 129 |  | 479 |  | 440 |
| Gross profit |  | 102 |  | 81 |  | 325 |  | 250 |
| Selling, general and administrative expenses |  | 82 |  | 80 |  | 287 |  | 281 |
| Operating income (loss) |  | 20 |  | 1 |  | 38 |  | (31) |
| Interest expense (b) |  | 21 |  | 21 |  | 87 |  | 64 |
| Insurance proceeds |  | - |  | - |  | - |  | (4) |
| (Gain) loss on refinancing of debt (c) |  | 50 |  | - |  | 50 |  | (41) |
| Loss before income taxes |  | (51) |  | (20) |  | (99) |  | (50) |
| Income taxes |  | 1 |  | - |  | 1 |  | - |
|  |  |  |  |  |  |  |  |  |
| Net loss | \$ | (52) | \$ | (20) | \$ | (100) | \$ | (50) |
| Summary of Revenues |  |  |  |  |  |  |  |  |
| Retail (including Factory) | \$ | 183 | \$ | 154 | \$ | 580 | \$ | 487 |
| Direct (including Internet and catalog) |  | 72 |  | 49 |  | 198 |  | 174 |
| Other |  | 9 |  | 7 |  | 26 |  | 29 |
| Total | \$ | 264 | \$ | 210 | \$ | 804 |  | 690 |
| Comparable store sales: |  | 17\% |  | 5\% |  | 16\% |  | -2\% |
| Number of stores: |  |  |  |  |  |  |  |  |
| Retail |  | 156 |  | 154 |  |  |  |  |
| Factory |  | 41 |  | 42 |  |  |  |  |

(a) Amounts for the thirteen and fifty-two weeks ended January 31, 2004 have been reclassified to conform with the current year's presentation.
(b) Interest expense for the thirteen and fifty-two weeks ended January 29, 2005 and January 31, 2004 includes dividends related to redeemable preferred stock of $\$ 9$ million and $\$ 7$ million and $\$ 33$ million and $\$ 14$ million, respectively.
(c) Gain on refinancing of debt in 2003 is net of expenses of $\$ 3$ million.

| J.Crew Group, Inc. <br> Summary Balance Sheet Data | As of |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1/29/05 |  | 1/31/04 |  |
|  |  |  |  |  |
| Assets |  |  |  |  |
| Cash | \$ | 24 | \$ | 50 |
| Inventories |  | 88 |  | 66 |
| Property and equipment, net |  | 121 |  | 138 |
| Other |  | 44 |  | 44 |
| Total assets | \$ | 277 | \$ | 298 |
|  |  |  |  |  |
| Liabilities and stockholders' deficit |  |  |  |  |
| Accounts payable and other current liabilities | \$ | 129 | \$ | 98 |
| Deferred credits |  | 59 |  | 57 |
| Long-term debt (including current portion) (a) |  | 577 |  | 518 |
| Redeemable preferred stock |  | 93 |  | 93 |
| Stockholders' deficit |  | (581) |  | (468) |
| Total liabilities and stockholders' deficit | \$ | 277 | \$ | 298 |
|  | Fifty-two weeks ended |  |  |  |
|  |  |  |  |  |
|  | (unaudited) (\$in millions) |  |  |  |
|  |  |  |  | Other Data |
| EBITDA (c) | \$ | 75 | \$ | 16 |
| Cash interest paid |  | (22) |  | (21) |



